

EDUCATION

- 1999 Ph.D. in Public Administration, Graduate School of Public Affairs, University of Colorado
Richard J. Stillman, II, as dissertation chair; Pi Alpha Alpha honor society, 3.95 GPA
- 1991 Master of Public Administration, School of Public Administration, University of Victoria,
British Columbia, Canada; 8.00 GPA (4.00 equivalent), co-operative education option
- 1988 Bachelor of Arts, Summa Cum Laude, University of Denver, Colorado
Phi Beta Kappa, double major in speech communications and public affairs, 4.00 GPA

PROFESSIONAL AND ACADEMIC EXPERIENCE

School of Public Affairs and Administration (SPAA), Western Michigan University
Kalamazoo, Michigan, a Carnegie Doctoral-Research University (Extensive)

7/08 to date PROFESSOR OF GOVERNANCE
8/07 to 4/10 SPAA DIRECTOR
1/03 to 8/08 DOCTORAL DIRECTOR
8/04 to 6/08 ASSOCIATE PROFESSOR
8/98 to 7/04 ASSISTANT PROFESSOR

School of Political Science and Public Administration, University of Electronic Science and Technology
of China, Chengdu, Sichuan, P.R. China

2011-2014 PROFESSOR (adjunct)
Occasional lectures, develop joint research, support graduate students

U.S. Department of State, U.S. Embassy-Iraq, Office of Provincial Affairs, ePRT Baghdad North

1/09 to 2/10 SENIOR GOVERNANCE SPECIALIST (*while on unpaid leave from WMU*)
Based with embedded Provincial Reconstruction Team at Camp Taji. Mentored local
public managers and council members to help them understand democracy and
federalism and work more effectively within the rapidly-changing system of governance.
Included assessing essential services, making recommendations on infrastructure funding,
preparing analytical cables, advising team leader on tribal reconciliation, increasing Iraqi
vertical integration, and enlightening U.S. Army colleagues on Iraqi governance.
Prepared maturity model, team work plan, and weekly report inputs for team leader.

Department of Political Science, Morehead State University, Morehead, Kentucky

1/98 to 5/98 INSTRUCTOR (part-time)
Taught Introduction to American Government

Graduate School of Public Affairs, University of Colorado at Denver

5/97 to 12/97 JUNIOR RESEARCH FELLOW
Prepared extensive literature review on evaluating the population growth-environment
connection for Timothy E. Wirth Chair on Environmental Sustainability.

Fort Collins Area United Way, Fort Collins, Colorado

4/95 to 1/97 DIRECTOR, Team Fort Collins
Managed all aspects of this comprehensive substance abuse prevention program,
including managing the board, supervising seven staff, community and media relations,
and fund raising. Secured over \$1.4 million in grant funding.

PROFESSIONAL AND ACADEMIC EXPERIENCE (continued)

Valley Partnership for Drug Prevention, Aspen, Colorado

4/93 to 3/95 EXECUTIVE DIRECTOR

Directed all aspects of this non-profit organization with a \$450,000 annual budget and seven staff. Revamped financial systems and raised over \$100,000 in new revenues.

Mid-State Substance Abuse Commission, Clare, Michigan

12/91 to 4/93 PROJECT DIRECTOR, Circle of Health Partnership.

This included short- and long-term planning, managing a \$300,000 annual budget, and leading a team of five community developers working in three regions.

Division of Communications, Humanities, and Social Science, Southwest Michigan College, Dowagiac

8/91 to 12/91 INSTRUCTOR (part-time, term)

Taught Introduction to American Government

School of Public Administration, University of Victoria, British Columbia

6/90 to 9/90 RESEARCH ASSISTANT

Supported a contract to evaluate city infrastructure assessment and planning through intensive archival research and financial analysis

Goods and Services Tax Communications Working Group, Department of Finance Canada

9/89 to 5/90 PROJECT OFFICER (co-op)

Wrote and obtained approvals for Question Period briefings. Provided Cabinet ministers with communications materials and economic information related to the proposed tax. Prepared media content analysis reports for senior departmental and ministerial staff.

School of Public Administration, University of Victoria, British Columbia

1989-1990 TEACHING ASSISTANT

Supported multiple sections of financial management and accounting

Crown Corporations Directorate, Treasury Board Canada, Ottawa, ON

1/89 to 5/89 PROJECT OFFICER (co-op)

Analyzed annual reports from Canadian Crown Corporations and mixed entities to determine compliance with Treasury Board reporting and transparency requirements.

COURSES TAUGHT

Doctoral Dissertation Proposal Development Seminar
Intellectual History of Public Administration (I, II, and combined)
Research Methods; Qualitative Research Methods

Masters Organizational Theory and Behavior
Legal and Historical Foundations of Public Administration (also web-based version)
Analytical Methods (formerly Applied Research Methods)
Grant Writing for Non-Profit Organizations
Program Planning and Proposal Development
Project Paper Seminar (MPA capstone course)

Bachelors Introduction to American Government

AWARDS/RECOGNITIONS

Medals for Excellence from Special Ops Task Force (Baghdad), 56th Stryker Combat Brigade Team (28th ID), and 1st Brigade Combat Team (1st CAV) for service to U.S. Army in Operation Iraqi Freedom.

Certificates of Appreciation from Ambassador Christopher Hill, COL Tobin Green, COL Maria Zumwalt, and COL Mark Ferraro for dedication and exceptional meritorious service as governance advisor in Iraq.

Selected as one of the top 50 emerging scholars in public administration by a panel of senior scholars, via an invitation to attend the Minnowbrook III scholars retreat hosted by the Maxwell School (2008)

Nominated by Ph.D. students for WMU Distinguished Teaching Award (2007)

Fulbright Research Chair in Public Policy, Governance, and Public Administration, Centre on Governance, University of Ottawa, Ontario, Canada (2005-2006)

“Academician of the Year” Award, West Michigan Chapter, American Society of Public Administration (2003)

Elected to Pi Alpha Alpha, the national honor society for public administration (1998)

Dean’s Scholarship, Graduate School of Public Affairs, University of Colorado at Denver (1997)

University of Victoria Graduate Fellowship (1988-1991)

British Columbia Government Managers’ Award (1990)

W.A.C. Bennett Award, University of Victoria, School of Public Administration (1989)

Harry S. Truman Scholar for Colorado (1986-1990)

University of Denver Honors Program Scholarship (1984-1988)

Elected to Phi Beta Kappa national honorary society, Gamma of Colorado (1988)

Distinguished Senior Man Award, Dean of Students, University of Denver (1988)

Debate/Speech Scholarships, Department of Speech Communications, University of Denver (1985-1987)

CONSULTING PROJECTS (dba Policy Perspectives Consulting)

- ❖ American Association of University Professors, Negotiation Team member for 2011-2014 WMU-AAUP Agreement (half-time, March-October 2011)
- ❖ Faculty, Leadership Development and Education for a Sustained Peace (LDESP) program, Naval Postgraduate School (2010-2011)
 - ◆ Developed and presented “From Post-Saddam Governance to Post-Election Iraq: Progress Made towards Democratic Governance” and “The New Iraqi Government and Its Impact on US-Iraqi Relations through 2012” as pre-deployment governance modules to leadership of numerous Advisory and Assistance Brigades deploying to Iraq.

CONSULTING PROJECTS (continued)

- ❖ U.S. Army War College (3 months, part-time, 2007)
 - ◆ Prepared a policy paper titled “The Complexity of North American Perimeter Security: Moving Backward?” and presented it at the 2007 Proteus Futures Academic Workshop, Carlisle Barracks, PA. Paid component was speaker’s fee and conference travel.

- ❖ U.S. Department of State (2 months, part-time, 2005)
 - ◆ Prepared and presented “Clarifying common misperceptions caused by viewing American governance through a Parliamentary lens” to Canadian Members of Parliament, their staff, and local academicians for U.S. Embassy-Canada.

- ❖ Kalamazoo Center for Medical Studies (4 months, part-time, 1999)
 - ◆ Implemented and analyzed a Human Resources and Leadership Survey to evaluate employee satisfaction with employee benefits as well as their satisfaction with supervisors, managers, and the CEO. Prepared a confidential report for the Board.

- ❖ Cyprus Amax Minerals (3 months, part-time, 1997)
 - ◆ Designed and conducted a series of focus groups at five Cyprus Amax mines and administrative offices in the Western U.S. to evaluate employee attitudes and opinions about the CYMAX political action committee and to evaluate if actions to promote the PAC were in accordance with applicable federal laws.
 - ◆ Prepared a confidential report for senior Cyprus Amax Minerals managers and Board.

- ❖ Colorado Department of Human Services (8 months, part-time, 1995-1996)
 - ◆ Facilitated a five-county, multi-agency planning group (developmental disabilities, mental health, child welfare, family educators, and so forth) to determine means to increase cooperation and collaboration for service provision.
 - ◆ Prepared the Local Area Plan for restructuring human services in Colorado's Rural Resort Region in accordance with Colorado House Bill 94-1005. This included qualitative and quantitative evaluation of services that were being delivered, obtaining information about client attitudes and satisfaction, and writing and revising the restructuring plan.

- ❖ British Columbia Ministry of Forests (4 months, full-time, 1991)
 - ◆ Evaluated the uniformity of budget preparation and implementation within the Timber Tenures Branch via site visits to interview managers in district and regional offices throughout British Columbia and to review archival files on budgets.
 - ◆ Prepared policy recommendations to improve the consistency of this decentralized (i.e., bottom-up) budgeting process.

COLLEGE & UNIVERSITY SERVICE

The Evaluation Center, Associate Faculty for Interdisciplinary Ph.D. in Program Evaluation (2003-)
Have served on three program committees, served on two comprehensive examination committees, and chaired one dissertation committee.

Theta of Michigan (WMU) Chapter of Phi Beta Kappa
President (2010-2012), Vice President (2007-2008)

College of Arts and Sciences Promotion Committee (2010-)

COLLEGE & UNIVERSITY SERVICE (continued)

WMU Faculty Senate, Elected Departmental Representative (2000-2009, 2011-)
Nominations and Elections Committee (2008)

WMU Faculty Union (American Association of University Professors)
AAUP Negotiation Team member (2011)
Executive Committee member (2011)
Association Council Representative for SPAA (1999-2002, 2011-)

Coordinating Committee for Canadian Studies, Haenicke Institute for International Studies (2002-2008)
Organized public lecture by Michael Kergin, former Canadian Ambassador to the U.S. (2006)
Helped organize Michigan Canadian Studies Roundtable at WMU's Fetzer Center (2003)

Harry S. Truman Scholarship Foundation, Regional Truman Scholar Selection Panel (1997, 2000)

SERVICE TO SCHOOL OF PUBLIC AFFAIRS AND ADMINISTRATION

Director, School of Public Affairs and Administration (2007-2010)

Doctoral Director, Ph.D. program in public administration (2003-2008)
Developed and steered through a major revision of Ph.D. program curriculum (2007-08)
Developed and implemented new Annual Review Process for all doctoral students (started 2003)

Chair, School Promotion Committee (2010-)

Member, Tenure and Continuation Committee (2004-2007, 2010-)

Chair, Ad Hoc Committee to Evaluate Sabbatical Requests (2011)

Chair, Ad Hoc Committee to Evaluate Term Instructors (2011)

Annual Comprehensive Examinations Committee (2001-2008, 2011-)

Chaired three faculty search committees (2006-2007)

Faculty Coordinator, Pi Alpha Alpha national honor society (1998-2003)

Doctoral Advisor (2001-2002)

MPA Committee member (2000-2001)

United Way Campaign, Departmental Representative (1999-2000)

SERVICE ON DISSERTATION COMMITTEES

Have chaired thirteen dissertation committees to completion and served as a member on eight completed dissertation committees. These have covered a wide range of substantive topics and methodologies due in part to my long-term role as Doctoral Director. One was for a student in The Evaluation Center (chair) and another for a political science student (member).

FUNDING/GRANT ACTIVITY

- 2011 Received WMU Support for Faculty Scholars Award for “The Bridge to Somewhere: Why Now?” to study the cross-border networks supporting and opposing an additional bridge between Detroit and Windsor, the most active border crossing in the world.
- 2006 Awarded funds from the Canadian Consulate General (Detroit) and the WMU Visiting Scholars and Artists Committee to bring Michael F. Kergin, former Canadian Ambassador to the United States, to Kalamazoo, Michigan for a public lecture and graduate student seminar.
- 2005-2006 Awarded \$25,000 Fulbright Research Chair on Public Policy, Governance, and Public Administration, Centre on Governance, University of Ottawa, Ontario, Canada, 2005-2006. Project titled “Mr. Martin’s Democratic Action Plan. Convergence on a Grand Scale?”
- 2005-2006 Principal Investigator, Faculty Research and Creative Activities Support Fund \$9,000 grant for “Mr. Martin’s Democratic Action Plan. Convergence on a Grand Scale?” to conduct interview-based research on Canadian governance in Ottawa and three provinces.
- 2003 Funded to present “U.S.-Canada Trade Concentration. Bridges at Risk Equals Factories at Risk” at the Canadian American Research Symposium, Niagara Falls, Ontario, April 26th. Sponsor was the Association for Canadian Studies, Montreal, Quebec.
- 2002 Principal Investigator, “Diversion of Water from the Great Lakes,” \$6,000 Michigan Sea Grant College Program, National Oceanic and Atmospheric Administration. M/PD-11.
- 2002 Received Arts and Sciences Teaching and Research Award to purchase trade data from Statistics Canada for research on border security and trade concentration.
- 2002 Partially supported by a Canada Social Sciences and Humanities Research Council grant to present “Economic Security Not So Cheap as Smart Border Declaration Implies. Suggestions for Moving Beyond the Post 9-11 Rhetoric on Border Security” at the “In/Security: Canada in an International World Conference,” Simon Fraser University, November 8.
- 2000 Principle Investigator, \$7,500 Canadian Studies Grant Program, Canadian Embassy, Washington, DC, for field research on "The Pacific Salmon Treaty Dispute as a Window to Canada-United States Relations and Comparative Network Theory."
- 2000 Invited and funded to present a paper and serve as a member of the American delegation at the “Rethinking the Line: The Canada-U.S. Border” conference organized by the Canadian Policy Research Secretariat, October 24.
- 1998 Graduate Research Opportunities Grant (dissertation research), University of Colorado at Denver.

PUBLICATIONS

Submitted (peer reviewed unless noted)

“On Inequality and Resilient Governance,” with Catherine Horiuchi as lead author, submitted for publication in *Public Administration Quarterly* (November 2011).

PUBLICATIONS

Accepted (peer reviewed unless noted)

“Progress and Challenges with Iraq’s Multilevel Governance” accepted for publication in *Public Administration Review* (October 2011 final acceptance).

with Catherine Horiuchi, “On Civility and Resilient Governance,” accepted for publication in *Public Administration Quarterly*, 36(1), (August 2011 final acceptance, editor reviewed).

with Aaron Wachhaus and Catherine Horiuchi, “Resilient Governance: A Series on Public Sector Values,” which introduces an ongoing series that will be co-edited by myself and Dr. Horiuchi, *Public Administration Quarterly*, 36(1), (editor reviewed).

“Policy Networks” as an entry in the electronic and print versions of the *Encyclopedia of Quality of Life Research* (Alex C. Michalos, ed., Springer, two-layer editorial review but not blind peer review). Expected late 2012.

In Print (peer reviewed unless noted)

2009 “Churning in North Baghdad’s Suburban Governments (u/fouo),” Analytical Cable 09-3374, U.S. Embassy, Baghdad, U.S. Department of State, December 31 (cleared through five-layer Department of State review process, though not blind reviewed).

2009 “Breaking the Mold: The Key for a Prosperous Future for the Public Service,” *International Journal of Organizational Theory and Behavior*, 12(2), 244-253.

2009 with Catherine Horiuchi, “Symposium Introduction,” *International Journal of Organizational Theory and Behavior*, 12(2), 238-243 (editor reviewed).

2008 Book review of *Public Administration in Transition* (Gjelstrup and Sørensen, DJØF, 2007) in *Administrative Theory and Praxis*, 30(3), 390-392 (editor reviewed).

2008 with Robert J. Sobie, “The Failure of Local Government Website Accessibility,” *International Journal of Technology, Knowledge and Society*, 4(1), 41-46. Dr. Sobie was lead author.

2008 “Updating the Bureaucracy-Democracy Conundrum,” a comparative book review essay, *Public Administration Review*, 68(5), 932-933 (editor reviewed).

2008 with Luc Juillet, “Reconsidering the History of Administrative Reforms in Canada,” as chapter 11 in *Handbook of Administrative Reform. An International Perspective* edited by N. Eklund and J. Killian, 215-231. London: Taylor and Francis.

2007 “Investigating Ownership Values as a Catalyst of Financial Scandal in Canada’s Public Sector,” *SAIS Review of International Studies*, 27(2), 125-137 (editor reviewed).

2007 “Bounded Rationality and Organizational Influence: Herbert Simon and the Behavioral Revolution” as chapter 4 in *Handbook of Decision Making* edited by G. Morcol, 61-79. Boca Raton, FL: Taylor & Francis.

PUBLICATIONS (continued)**In Print** (peer reviewed unless noted)

- 2007 "Networks" in *Encyclopedia of Governance II* edited by M. Bevir, 601-605. Thousand Oaks, CA: SAGE Publications.
- 2007 "Global Civil Society" in *Encyclopedia of Governance I* edited by M. Bevir, 341-343. Thousand Oaks, CA: SAGE Publications.
- 2007 "Constitutionalization" in *Encyclopedia of Governance I* edited by M. Bevir, 143-145. Thousand Oaks, CA: SAGE Publications.
- 2006 "Mr. Martin's Action Plan for Democratic Reform in a North American Context," *Canadian Foreign Policy*, 12(3), 67-79.
- 2006 "Transnationalism and Subnational Paradiplomacy: Are Governance Networks Perforating Sovereignty?" *International Journal of Public Administration*, 29(8), 577-594.
- 2006 "Dotted Lines: Networks, Quantum Holism, and the Changing Nation State," *Public Administration Quarterly*, 29(4), 413-444.
- 2005 "Trade Concentration and 'Homeland Security' on the Canada-United States Border" in *In/Security. Canada in the Post-9/11 World* edited by A. Netherton, A. Seager, K. Froschauer, 265-284. Vancouver, BC: Simon Fraser University. (editor reviewed, not reprint of 2002 article)
- 2004 "Borders and Boundaries in Flux and the Resurgence of Identity and Sovereignty," *Administrative Theory and Praxis*, 26(3), 304-308.
- 2004 "Validating the Comparative Network Framework in a Canada-United States Context," *Journal of Comparative Policy Analysis: Research and Practice*, 6(1), 15-37.
- 2002 "Trade Concentration and Homeland Security on the Canada-United States Border," *Journal of Borderlands Studies*, 17(2), 21-34.
- 2001 "From Subnet to Supranet: A Proposal for a Comparative Network Framework to Examine Network Interactions Across Borders," in *Getting Results through Collaboration. Networks and Network Structures for Public Policy and Management*, edited by M. Mandell, 30-48. Westport, CN: Quorum Books, Greenwood Publishing Group (editor reviewed).
- 2000 "Relational Holism and the Possibility of Quantum Administration: Farfetched Ideas or Ascendant Worldview?" in *The New Sciences and Public Administration and Policy*, edited by G. Morcol and L. F. Dennard, 243-263. Burke, VA: Chatelaine Press.
- 2000 "Toward Understanding the Culture of Internet-mediated Learning," reprinted in R. Stillman, *Instructor's Resource Manual. Teaching Public Administration Creatively. Public Administration: Concepts and Cases, 7th edition*, 111-125. Boston: Houghton Mifflin.
- 1999 "Mandated Human Services Restructuring: A Case Study in Local Collaboration from Colorado," *Journal of Health and Human Services Administration*, 22(2), 196-219.

PUBLICATIONS (continued)

In Print (peer reviewed unless noted)

- 1999 “Toward Understanding the Culture of Internet-mediated Learning,” *Journal of Public Affairs Education*, 5(3), 225-235 (note: published as Michael S. Mingus in error).
- 1994 “The Community Partnership Model,” in *Part of the Solution: Useful Information from the Front Lines of Community Partnership Development*, edited by M. Mingus, 1-10. Providence, RI: Behavioral Health Resources Press (publisher reviewed).

NATIONAL PROFESSIONAL NEWSPAPER (editor reviewed)

- 2009 “President Obama’s Success Depends on Our Collective Response,” *PA Times*, 32(1), p. 4.
- 2002 “Governance Networks: Keep One Eye on Europe,” *PA Times*, 25(11), p. 5.
- 2002 “Strong Foundations Equal Strong Future. Canada-U.S. Relations in the post-September 11 Era,” *PA Times*, 25(2), p. 4.

MANUSCRIPTS/REPORTS

- 2009 *ePRT Baghdad North Governance Handbook*, built on prior work by Dr. Thomas Simpson and Kevin Russell, for U.S. Department of State, Office of Provincial Affairs, embedded Provincial Reconstruction Team Baghdad North, July 25 (303 pgs).
- 2000 “Analytical Report on the Human Resources and Organizational Leadership Survey,” confidential report to the board of the Kalamazoo Center for Medical Studies, 2000. This report assesses employee attitudes concerning employee benefits, organizational culture, supervisor performance, and CEO performance.
- 1999 “Issues of Municipal Consolidation Regarding the City of Saugatuck, Saugatuck Township, and the Village of Douglas, Michigan,” with Ralph Chandler Clark and Michael L. Hughes, May 12.
- 1999 “Comparative Network Theory: An Interpretive Study of the Canada-United States Pacific Salmon Treaty,” Ph.D. Dissertation, Graduate School of Public Affairs, University of Colorado at Denver (Proquest 733970281).
- 1994 Editor, *Part of the Solution: Useful Information from the Front Lines of Community Partnership Development*. Providence, RI: Behavioral Health Resources Press.
- 1991 “Laying the Groundwork for Program Management Plans in the Timber Tenures Subprogram of the British Columbia Ministry of Forests,” Management Report, School of Public Administration, University of Victoria.
- 1988 “Federalism in Secondary Education: Reactions from Colorado Educators to a Proposal for a Nationalized Science and Mathematics Curriculum,” Honors Thesis, University of Denver Honors Program.

EDITORIAL AND REVIEW WORK

Editorial Board and Reviewer, *Public Administration Quarterly* (2008-)

Co-editor of *Resilient Governance: A Series on Public Sector Values* with Dr. Catherine Horiuchi, which will include an essay in each PAQ issue starting in 2012

Editorial Board and Reviewer, *International Journal of Organization Theory and Behavior* (2007-)

Co-edited “Convergence and Divergence of Ideas from Minnowbrook III” symposium, 12(2), 237-324.

Reviewer for:

Journal of Borderlands Studies (2011)

Policy Studies Journal (2009)

Administrative Theory and Praxis (2008)

The International Journal of Technology, Knowledge, and Society (2008)

Have reviewed book manuscripts and book chapters for Congressional Quarterly, Greenwood Press, McGraw Hill, Sage Publications, Taylor & Francis, and the University of Ottawa Press.

Edited “Community, Identity, and Public Administration” symposium, *Administrative Theory and Praxis*, 26(3), 309-429.

Editorial Board, *Journal of Health and Human Services Administration* (2004-08)

CONFERENCE PAPERS AND PRESENTATIONS

2011 “The Bridge to Somewhere. Why Now?” Presentation at Association for Canadian Studies in the United States (ACSUS) biennial conference, Ottawa, Ontario, November 17.

2011 “Governance Themes Emerging from the 2011 International Conference on Public Administration,” invited closing plenary session remarks for “The Future of Public Administration: Accountable and Transparent Government in a Networked World, 7th Annual ICPA, Chengdu and Emei Mountain, Sichuan, P.R. China, October 20.

2011 “Developing Federalism in Iraq: Reflections on Promoting Multilevel Governance,” at 72nd ASPA National Conference, Baltimore, MD, March 14. Also facilitated panel on Territorial Governance and Agglomeration: Merging Municipalities.”

2011 Active participant in *NASPAA/APPAM Doctoral Program Workshop*, Virginia Tech University, Alexandria, VA, February 25-26 (roundtables rather than presentations or papers).

2010 “Subprovincial border disputes in Iraq as tribal and bureaucratic power struggles” at Western Social Sciences Association conference, Association for Borderlands Studies section, Reno, April 16.

2009 “Ministerial Planning & Budgeting Processes: A Local-level Iraqi View” with Dr. Tom Simpson to Public Finance Management Advisory Group Conference, Baghdad, June 10.

2008 “Resilience: Developing State-level Capacity to Rise above Societal Limitations” with Dr. Catherine Horiuchi at *Minnowbrook III, The Future of Public Administration, Public Management, and Public Service Around the World*, Lake Placid, NY, Sept. 6.

CONFERENCE PAPERS AND PRESENTATIONS (continued)

- 2008 “Deinstitutionalization: Purging Static Customs Is *the* Key for a Prosperous Future for Public Administration,” *Minnowbrook III Preconference Retreat*, Blue Mountain Lake, NY, Sept. 4.
- 2008 “Ups and Downs (and the Future of) North American Security Perimeter,” Paper presented at Border Regions in Transition IX conference, Victoria, BC, January 13.
- 2008 “The Failure of Local Government Website Accessibility,” Paper presented at 4th International Conference on Technology, Knowledge, and Society, Boston, MA, January 18 (virtual presentation by lead author Dr. Robert J. Sobie)
- 2007 “The Complexity of North American Perimeter Security: Moving Backward?” Invited presentation at Proteus Futures Academic Workshop, U.S. Army War College, August 14.
- 2007 “The New Public Management and Democracy in Canada: A Recipe for Scandal?” Paper presented at Leading the Future of the Public Sector: The Third Transatlantic Dialogue, Newark, DE, May 31.
- 2006 “Canada: Progress and Prospects for Democratic Reform,” Paper presentation at XIIIth Biennial Conference of Association for Canadian Studies in Ireland, Galway, April 28. Also Chaired “Public Policy and Democratic Reform” panel.
- 2005 “Mr. Martin's Democratic Action Plan. Any Chance for Success with Minority Government?” Paper presentation at Association for Canadian Studies in the United States (ACSUS) 18th biennial conference, St. Louis, MO, November 18.
- 2005 “Mr. Martin’s Democratic Action Plan. Internal Canadian Politics or Convergence on a Grand Scale?” Paper presentation at 47th Annual Conference, Western Social Sciences Association, Albuquerque, NM, April 15. Also moderated “Parliamentary Issues” panel.
- 2004 “Self-Paying Patients: Assessing the Kalamazoo County Community Access Program’s Influence on Emergency Department Use,” Paper presentation at 65th ASPA National Conference, Portland, OR, March 30 (presented by lead author Anne G. Zahradnik).
- 2003 “Border Security and the (Nearly Impossible) Imperative to Deconcentrate Trade,” Paper presentation at Association for Canadian Studies in the United States (ACSUS) 17th biennial conference, Portland, OR, November 20. Also chaired panel on Canada and the U.S. after 9/11.
- 2003 “Transnationalism and Subnational Paradiplomacy: Is this Perforated Sovereignty or Are Democracy and Civil Society Just Reaching Across Borders?” Paper presentation at Public Administration Theory Network 16th Annual Conference, Anchorage, AK, June 20.
- 2003 “U.S.-Canada Trade Concentration. Bridges at Risk Equals Factories at Risk,” invited panel presentation, Canadian American Research Symposium (CARS), Niagara Falls, ON, April 26.
- 2002 “Economic Security Not So Cheap as Smart Border Declaration Implies. Suggestions for Moving Beyond the Post 9-11 Rhetoric on Border Security.” Presented paper at In/Security: Canada in an International World Conference, Vancouver, BC, November 8.

CONFERENCE PAPERS AND PRESENTATIONS (continued)

- 2002 “The Leisurely Revolution. Chronicle of a Genius-Statesman, 1966-2054,” developing work of fiction, Public Administration Theory Network 15th Annual Conference, Cleveland, OH, May 31.
- 2002 “From Subnet to Supranet: A Proposal for a Comparative Network Framework to Examine Network Interactions Across Borders,” presented at Western Social Sciences Association 44th Annual Conference, Albuquerque, NM, April 11.
- 2000 “From Subnet to Supranet: Validating the Comparative Network Framework through a Network Analysis of the Pacific Salmon Commission,” 22nd Annual Research Conference of the Association for Public Policy Analysis and Management (APPAM), November 2.
- 2000 “Born in the Country, Living in the Sea. Managing Fish that Don’t Recognize Borders,” Rethinking the Line: The Canada-U.S. Border conference organized by the Canadian Policy Research Secretariat, October 24.
- 2000 “Of Duct Tape and Baling Wire, or Networks as Patches in the Nation-State Model that Help Overcome Problems Related to Static Jurisdiction in a Quantum World,” 13th National Public Administration Theory Network Conference, Fort Lauderdale, Florida, January 29.
- 1999 “A Framework for Comparative Network Theory: What Can We Learn from the Case of the Canada-U.S. Pacific Salmon Treaty?” 12th National Public Administration Theory Network Conference, Portland, Oregon, March 4.
- 1998 “Outline of a Treatise on Network Systems: Towards a Serviceable Typology,” Annual Conference, American Society of Public Administration, Seattle, May 11.
- 1998 “Web-based Education – What Happens to Classroom Culture When There Isn’t a Classroom?” 21st National Conference on Teaching Public Administration, Colorado Springs, March 22 (plenary session).
- 1998 “Quantum Theory and the Philosophy of Henryk Skolimowski: Co-Creation and the Spiral of Understanding,” 11th National PAT-Net Conference, Colorado Springs, March 20.
- 1997 “Alternatives to the Damaging Pendulum from Categorical to Block Grants,” Annual Conference, American Society of Public Administration, Philadelphia, July 27.
- 1996 “Mandated Human Services Restructuring: A Case Study from Colorado,” Annual Conference, American Society of Public Administration, Atlanta, July 2.

ACADEMIC AND PROFESSIONAL COLLOQUIA

- 2011 “Developing Multilevel Governance in Iraq as a Hedge against Renewed Dictatorship,” guest lecture to the teaching faculty and selected graduate students of the School of Political Science and Public Administration, University of Electronic Science and Technology, Chengdu, Sichuan, P.R. China, October 21.
- 2011 Presented “Building Democracy in Iraq” for CCDP, March 23.

ACADEMIC AND PROFESSIONAL COLLOQUIA (continued)

- 2010 Presented “Stabilizing Iraq: A View from the Front Lines of Democratic Development” for the Institute of Government and Politics, Department of Political Science, Western Michigan University, October 21.
- 2010 Presented “Subnational Border Disputes in Iraq as an Unintended Consequence of American-style Democratic Reform” at the Third Public Management Colloquium: American and European Public Administrations in Comparison, Denver, June 4.
- 2008 Final Editor, *Declaration of the General Assembly, International Forum for Democracy and Peace* (IFFDP-2), Istanbul, Turkey, May 28-31. Also moderated the “Democracy Index Project” workshop and was one of only two Americans to attend IFFDP-2.
- 2008 Active participant in “Public Management Colloquium: American and European Public Administrations in Comparison,” Denver, CO, April 17 (small roundtable forum to exchange Finnish and American perspectives on public management).
- 2002 Invited presentation on Canada-U.S. Relations to the Kalamazoo Chapter of the United Nations Association of the United States, April 21
- 1999 “The Pacific Salmon Treaty Dispute and Canadian Environmental Politics,” Invited keynote speaker for 4th Annual Kentucky Roundtable on Canadian Studies, September 17.

PROFESSIONAL MEMBERSHIPS AND SERVICE

- American Society for Public Administration (ASPA, Life Member)
Co-Chair, 2008 Region IV Conference in Grand Rapids, MI
A founding member of *Democracy and Social Justice* section
Elected to West Michigan ASPA Chapter Council (2003-2005, 2007-2009)
- Association for Canadian Studies in the United States (ACSUS, Life Member)
Regular attendee at Michigan Canadian Studies Roundtables (annual event)
Facilitator, “Current Social Issues” panel, Midwest ACS Annual Conference (2002)
- Phi Beta Kappa, Gamma of Colorado Chapter, University of Denver (1988 induction)
Active in Theta of Michigan Chapter at Western Michigan University
- Association for Borderlands Studies (2009 onward)
- National Association of Schools of Public Affairs and Administration (MPA accrediting agency)
Site Visitor Training for MPA Accreditation (2011)
Doctoral Program Workshop (2011)
Served on Pi Alpha Alpha Manuscript Awards Committee (2003)
Served on Nominating Committee for Pi Alpha Alpha national board members (2002)
- Public Administration Theory Network (PAT-Net, 1997-2009)
Served on Program Committee for PAT-Net Annual Conference, Anchorage, AK (2003)
Developed and moderated a listserv focused on complexity and the new sciences (2000-2006)

RECENT PROFESSIONAL TRAINING

Accreditation Site Visitor certification, National Association of Schools of Public Affairs and Administration (4 hours, 3/2011)

Desire to Learn (WMU's new online teaching system) introductory training (6 hours, Fall 2011)

Collaborative Institutional Review Board Training Initiative (CITI) online course in the Protection of Human Research Subjects (completed 9/2005, 6/2007, 5/2011)

U.S. Department of State, Diplomatic Security Training Center
OT-610, Foreign Affairs Counter Threat Course (40 hours, 2/2009)

U.S. Department of State, Foreign Service Institute
FT-610, Area Studies/Language Overview – Iraq (40 hours, 1/2009)
AR-420, Iraq Provincial Reconstruction Team Orientation (40 hours, 2/2009)

Academic Leadership Workshop for new Chairs and Directors (16 hours, Fall 2007)

WebCT VISTA Training in online education (16 hours, 12/2006; 16 hours, 5/2003)

New Media Learning online training in Preventing Sexual Harassment (4 hours, 12/2005)

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